

# LEVEL 3 DIPLOMA IN BUSINESS STUDIES (QCF)

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# **QUALIFICATION OBJECTIVES**

This qualification in Business Studies at Level 3 has been developed to conform to regulatory requirements to meet the requirements of employers, the needs of learners and our centres. This qualification is not tied to any specific industry, but delivers the knowledge, understanding and skills that meet the needs of learners aspiring to roles in Business and Administrative Management in different sectors on a domestic and international platform.

We provide a flexible route for learners who have already achieved qualifications in Business and Administrative Management at a lower level and for learners who do not have management qualifications, but have qualifications in other areas and/or prior experience the workplace. The Diploma allows learners to acquire a range of knowledge and understanding and to develop some of the key skills required to work as an administrative manager.

# **QUALITY, STANDARDS AND RECOGNITIONS**

Qualifications are approved and regulated by Ofqual (Office of Qualifications and Examinations Regulation). Visit register of Regulated Qualifications.

Qualifications Wales is a Welsh Government Sponsored Body but independent from the Welsh Government in relation to its qualifications functions for which is directly accountable to the National Assembly for Wales. It is responsible for the regulation of awarding bodies and the quality assurance of qualifications in Wales. It is charged with ensuring that qualifications in Wales are fit for purpose, that the qualification system in Wales is efficient and effective and that there is public confidence in qualifications in Wales. Visit <a href="Qualifications Wales">Qualifications Wales</a> for more information.

This qualification offers progression to several UK universities that acknowledge the ability of learners after studying Level 3-7 qualifications to be considered for advanced entry into corresponding degree year/top up and master's/top-up programmes.

#### REGULATORY INFORMATION

Qualification Title	Level 3 Diploma in Business Studies (QCF)
Duration	6 Months
Total Credit Value	60 Credits
Overall Grading Type	Pass
Assessment Methods	Coursework
Language of Study	English

# **EQUIVALENCE**

Qualifications at Level 3 portray practical skills and competences that are rated in academic terms as being comparable to GCE AS/A Levels.

#### PROGRAMME STRUCTURE

Level 3 Diploma in Business Studies consists of 4 mandatory units plus optional units that provide for a combined total of 60 credits.

Unit Ref. No.	Mandatory Units	Credit
R/507/6728	Personal, Professional and Academic Development	10
A/507/2897	Using IT for Business	10
Y/507/2891	Fundamentals of Business Accounting	10
D/507/2892	Introduction to the Business Environment	10
H/507/2893	Customer Service Excellence	10
K/507/2894	Managing Business Events	10
M/507/2895	Introduction to Marketing	10
T/507/2896	Introduction to People Management	10

# **ABOUT THE UNITS**

Credit value is defined as being the number of credits that may be awarded to a Learner for the successful achievement of the learning outcomes of a unit.

The QCF credit value of the unit will remain constant in all contexts, regardless of the assessment method used or the qualification(s) to which it contributes. Learners will only be awarded credits for the successful completion of whole units. (One credit is awarded for those learning outcomes achievable in 10 hours of learning time).

# **ENTRY REQUIREMENTS**

Open Entry, student should be of 16 years of minimum age

#### **PROGRESSION**

Successful completion of the Level 3 Certificate in Business Studies provides the opportunity for a wide range of other academic programmes including progression to Level 4 qualifications in Business Management. The Level 3 Certificate in Business Studies has been developed with career progression and professional recognition in mind. This qualification enables learners to top up their qualification with number of UK universities that acknowledges the ability of learners after studying Level 3-7 qualifications to be considered for advanced entry into corresponding degree year/top up and masters/top-up programmes.

# **DELIVERING THE QUALIFICATIONS**

This qualification is delivered 100% online by London School of Planning and Management using its online learning platform.

#### ASSESSMENT AND VERIFICATION

All units within this qualification are internally assessed by the London School of Planning and Management and verified by OTHM. The qualifications are criterion referenced, based on the achievement of all the specified learning outcomes.

To achieve a 'pass' for a unit, a learner must have successfully passed all the assessment criteria for that unit.

**Unit Specifications** 

# UNIT 01: PERSONAL, PROFESSIONAL AND ACADEMIC DEVELOPMENT

Unit Reference Number	R/507/6728
Unit Title	Personal, Professional and Academic Development
Unit Level	3
Guided Learning Hours (GLH)	60 Hrs
Number of Credits	10
Mandatory / Optional	Mandatory
SSAs	15.3 Business Management
Unit Grading Structure	Pass

#### **Unit Aims**

The Unit aims to ensure that all learners have an appropriate grounding in key academic, personal and professional skills required for successful study at this level and subsequent employment and/or further study.

#### **Learning Outcomes and Assessment Criteria**

Learning Outcome - The learner will:		Asse	Assessment Criterion - The learner can:	
теаг				
1	Be research information	1.1	Identify useful information from a range of different sources	
	from a variety of sources	1.2	Record key points when listening to information being given	
		1.3	Use notes to accurately summarise information given	
		1.4	Demonstrate using a range of sources, the ability to gather	
			information	
2	Understand common	2.1	Describe the common steps in producing academic work	
	steps in producing	2.2	Understand what constitutes plagiarism	
	academic work	2.3	Demonstrate referencing skills in academic writing	
3	Be able to produce a	3.1	Create a timetabled plan to meet the requirements of an	
	piece of academic work		academic assignment	
	according to conventions	3.2	Evaluate own work against criteria given	
		3.3	Demonstrate the correct use of academic referencing	
		3.4	Present a completed piece of academic work to others	
4	Understand different	4.1	Explain the idea of multiple intelligences	
	learning styles	4.2	Describe a range of learning styles	
		4.3	Identify own preferred learning style	
		4.4	Identify own study strengths and weaknesses	

Topic	Course Coverage		
Learning to Learn	Learner styles and multiple intelligences		
_	Self-study methodology		
	Time management		
	Goal setting		
	Self-analysis and critical reflection		
	Keeping a learner diary		
	Learning outcome: 3		
Reading Textbooks	Reading a textbook & note taking skills		
and Note Taking	Using notes to write summaries		
	Public Speaking skills & Peer assessment		
	Learner diaries and study skills self-assessment		
	Reading skills for academia: searching databases, reading difficult texts,		
	analysing assignment questions.		

	Learning outcomes: 1, 4
Note Taking in	Note taking in lectures
Lectures	Recognising key points
Dectares	Editing and reviewing notes
	Communication techniques
	Public speaking practice and assessment
	Learning outcomes: 1, 2
Library Research and	Accessing the library and reading strategies
Writing an Essay	Note taking from books
···g ···- =,	Essay planning and organising notes
	Public speaking practice and assessment
	Learning outcomes: 1, 4
Journal-based	Reading journals and articles
Research for Essay	Critical reading and analysing data
Writing	Describing interpretation of data in an essay
-	Writing abstracts
	Editing and proof reading
	Public speaking practice and assessment
	Learning outcome: 4
Internet Research for	Using the internet for research
Essay Writing	Using information tools to gather and evaluate resources relevant to
	professional activities
	Bibliographies and referencing
	Plagiarism and paraphrasing
	Editing and checking work against criteria
	Using a range of software including tools to organize and communicate
	information to a range of audiences and contexts
	Synthesising information
	Public speaking practice and assessment
	Learning outcomes: 1, 4
Writing a Research	Approaching a task and devising a strategy for completion
Report	Understanding requirements and using relevant criteria
	Integrating evidence into a report
	Editing and proof reading
	Public speaking practice and assessment
	Learning outcome: 3, 4
Examinations and	Writing summaries and reviewing notes
Assessment	Examination preparation techniques
	Time Management
	Stress and anxiety management
	Learning outcome: 1

In order to pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

<b>Learning Outcomes</b>	Assessment criteria	Assessment type	Word count
to be met	covered		(approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

#### **Textbooks**

Cottrell, S. (2008). *The Study Skills Handbook*. Third Edition, Palgrave. McMillan K, Weyers J. (2010). *How to succeed in Exams and Assessments*, Prentice Hall

# **UNIT 02: USING IT FOR BUSINESS**

Unit Reference Number	A/507/2897
Unit Title	Using IT for Business
Unit Level	3
Guided Learning Hours (GLH)	60
Number of Credits	10
Mandatory / Optional	Mandatory
SSAs	15.3 Business Management
Unit Grading Structure	Pass

#### **Unit Aims**

The Unit aims to familiarise learners with the use, application and development of core study and academic skills including the use of IT, preparation for presentations, and formats for academic writing such as essay and report formats.

#### **Learning Outcomes and Assessment Criteria**

8		Asses	sment Criterion - The learner can:
Th	e learner will:		
1	Understand and the	1.1	Understand the main functions within of a word processing package
	main functions of a	1.2	Demonstrate how pictures and symbols can be inserted within a text
	word processor		document
		1.3	Demonstrate the use of common functions for manipulating and
			evaluating text
		1.4	Demonstrate the use of a range of functions to alter the presentation
			of word processed documents
2	Identify useful	2.1	List a range of search engines which can be used to find specific
	information from the		information
	Internet	2.2	Extract relevant information from a web source
		2.3	Use website information in a word processed document
		2.4	Demonstrate how website text should be presented in academic
			work in order to avoid plagiarism
3	Understand the	3.1	Demonstrate an understanding of the functions in a spread sheet
	main functions of	3.2	Demonstrate how cells, rows, columns and worksheets can be
	spreadsheet		formatted
	software	3.3	List a range of formulae which can be applied to data in a worksheet
		3.4	Demonstrate the use of a range of functions to improve the
			presentation of data in a worksheet
4	Understand the	4.1	Describe how to open, save and close a presentation slideshow
	main functions of	4.2	Explain how to insert and duplicate slides
	presentation	4.3	Explain how to incorporate animation into a presentation
	software	4.4	Demonstrate the creation of a presentation with text, graphics and
			animation

Topic	Course Coverage
An Introduction to	A definition of word processing and its main functions
Word Processing	Basic commands functions
	Enter text, set language, autocorrect, spelling check, grammar check,
	thesaurus, word count
	Insert, overtype, move, delete, highlight text
	Edit functions on MS Word
	Modify text: find and replace, change case
	Search for text, graphics, tables
	Insert pictures, symbols, special characters, charts, screenshots
	Use shortcut keys
	Learning Outcome: 1

Editing and	Format a page: format and edit background, change page orientation
Formatting Word	and size, adjust margins, insert columns, edit columns, add headers and
Processed	footers, add page numbers, insert a page break, insert a watermark,
Documents	select the page background colour
Part I	Format text: bold, italics, underline, alignment, font style, font size, font
Part I	
	colour, font effects
	Format paragraphs: alignment, indentation, spacing
	Select and edit themes and styles
	Insert and edit bullet points and numbering
	Format borders and shading
	Learning Outcome: 1
Finding and Using	Understand what constitutes plagiarism
Information from the	Search engine tools
Internet	Use search engine tools to find and select specific information
	Selecting and exporting information from websites in the form of texts
	Select a picture from a website
	Export a picture from a website
	Present a picture taken from a website and cite its source
	Learning Outcome: 2
Editing and	Insert a table
Formatting Word	Format a table
Processed	Edit a table
Documents	Insert shapes
Part II	Draw shapes
	Format shapes, apply special effects
	Insert objects
	Resize, move, copy, delete, add text, fill, align, rotate, edit, and rotate
	shapes and objects
	Insert and format WordArt
	Insert and format SmartArt
	Produce a checklist for an effective word processed document
	Learning Outcome: 2
An Introduction to	A definition of spreadsheet software and its main functions
Spreadsheets	Key terminology: workbook, worksheet, cell, row, column
Spreadsheets	Microsoft Office Excel – basic functions
	Basic commands: new, open, save, close, print page set-up, print
	properties, print preview, select a print area
	Types of data: labels, constants, formulae
	'-
	Enter data: cell, row, column
	Edit: cut, copy, paste, undo, redo, find, replace, select all, edit, active
	cell, clear cell contents
	Format labels
	Format values
	Insert a row, column
	Widen columns
	Introduction to formulae: constants and operators
	Use shortcut keys

	Learning Outcomes: 3		
Spreadsheet	Use relative, absolute and mixed cell references		
Formulae and	Use commonly used formulae and functions: multiplication, division,		
Functions	average, minimum, maximum, round a number, count values		
	Use AutoSum and Use Auto calculate		
	Display formulae when printing		
	Display row and column headings when printing		
	Sort and filter data		
	Learning Outcomes: 3		
Formatting	Workbook management: insert a new worksheet, rename a worksheet,		
Spreadsheets	move/copy a worksheet, change a worksheet tab colour, delete a		
•	worksheet		
	Protecting a worksheet		
	Formatting cells, rows, columns and tables		
	Produce a checklist for an effective spreadsheet		
	Learning Outcomes: 3		
Creating Graphs	Present information using a graph		
from a spreadsheet	Select appropriate types of graph		
from a spreadoneet	Enter data ranges		
	Enter titles: main, axes and data		
	Format, print, modify and move a graph		
	Produce a checklist for an effective graph		
	Learning Outcomes: 3		
An Introduction to	A definition of presentation software and its main functions		
Presentation	Microsoft Office PowerPoint - basic functions		
Software	Navigate the PowerPoint screen and different views.		
Software	Define presentation software and its main functions.		
	Navigate the PowerPoint screen and different views, including normal,		
	slide sorter, reading, slide show and the outline pane.		
	Select slide design, background and layout.		
	Enter text, set language and use the spelling check, grammar check and		
	thesaurus.		
	Use basic command functions		
	Format, edit, delete, copy, find and replace text.		
	Format paragraphs.		
	Insert slide numbers, date and time, headers and footers.		
	Insert new slides and duplicate slides.		
	Re-arrange and delete slides.		
	Insert pictures, Clip Art graphics, SmartArt, diagrams, graphs, tables,		
	text boxes and hyperlinks.		
	Format graphics.		
	Draw shapes and objects and format, move, resize and delete objects.		
	Run and stop a slideshow.		
	Use shortcut keys		
D 1 :	Learning Outcome: 4		
Producing a	Define transitions and add transitions and effects to slides		
Multimedia	Define animations and add animations and effects to objects		
Presentation	Copy animation from one object to another		
	Insert audio clips from files and ClipArt		
	Record an audio clip		
	Insert videos from files, websites and ClipArt		
	Insert actions		
	Set up slideshow delivery		
	Produce a checklist for an effective slideshow		
	Learning Outcome: 4		

To pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

Learning Outcomes	Assessment criteria	Assessment type	Word count
to be met	covered		(approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

#### **Indicative Reading list**

Clarke, A. (2005). IT Skills for Successful Study. Basingstoke, Palgrave

Curtis, F. (2013). Microsoft Excel 2013, Plain and Simple, Microsoft Press

Nancy, M (2013). Microsoft PowerPoint 2013, Plain and Simple, Microsoft Press

Freedman, J (2013). Microsoft Word 2013, Plain and Simple, Microsoft Press

#### **UNIT 03: FUNDAMENTALS OF BUSINESS ACCOUNTING**

Unit Reference Number	Y/507/2891
Unit Title	Fundamentals of Business Accounting
Unit Level	3
Guided Learning Hours (GLH)	60
Number of Credits	10
Mandatory / Optional	Mandatory
SSAs	15.3 Business Management
Unit Grading Structure	Pass

#### **Unit Aims**

The unit aims to provide learners with an understanding of the basic principles of accounting in a business environment. Learners will also develop an understanding of the content of basic financial statements and the principles of recording financial transactions.

#### **Learning Outcomes and Assessment Criteria**

	arning Outcome - The	Assessment Criterion - The learner can:		
	rner will:			
1	Understand essential	1.1	Define the term 'accounting'	
	aspects of accounting	1.2	Explain a range of common accounting terms	
		1.3	Describe the different forms of business units	
2	Understand the role	2.1	Describe the different measures of money	
	of money, interest	2.2	Explain how governments use interest rates	
	rates and inflation	2.3	Explain what is meant by 'exchange rates'	
	within the area of	2.4	Describe the effects of inflation on a business	
	accounting			
3	Be able to apply key	3.1	Process simple accounting statements using the double entry	
	concepts in		system	
	accounting	3.2	Balance a business account	
		3.3	Produce a trial balance	
		3.4	Calculate period end adjustments	
		3.5	Interpret a financial statement	
		3.6	Produce a financial statement	

# **Study Contents**

Topic	Course Coverage		
Money, Interest	The price of money		
Rates and Inflation	The banking system		
	Inflation and its impact		
	Learning Outcome: 2		
Introducing the	The international dimension		
International	How currencies affect international trade		
Dimension	Overview of the impact of globalisation on businesses		
	Learning Outcome: 2		
Introduction to	From economics to accounting		
Accounting	Concepts and conventions in accounting		
	Learning Outcome: 1		
Bookkeeping	Writing things down		
	Income, expenses, assets, liabilities and capital		
	Learning Outcome: 3		
Period End	The accounting period		

	and provisions
	Learning Outcome: 3
Preparing Financial	Putting the numbers together
Statements	Types of financial statement
	How financial statements are linked
	The annual report
	Learning Outcome: 3
Interpreting Financial	Reasons for interpreting statements
Statements	Methods of interpretation
	Reporting the results of interpretation
	Learning Outcome: 3
Adjustments	Accounting estimates; depreciation, inventories, payables, receivables

#### **Assessment**

To pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

Learning Outcomes	Assessment criteria	Assessment type	Word count
to be met	covered		(approx. length)
All 1 to 3	All ACs under LO 1 to 3	Coursework	2000 words

# **Indicative Reading list**

#### **Textbooks**

Lipsey, L. and Chrystal, A. (2011). Economics (12th Edition), Oxford, Publisher: Oxford University Press

Wood, F & Sangster, A (2012). Business Accounting (12th edition), Financial Times/ Prentice Hall.

# UNIT 04: INTRODUCTION TO THE BUSINESS ENVIRONMENT

Unit Reference Number	D/507/2892
Unit Title	Introduction to the Business Environment
Unit Level	3
Guided Learning Hours (GLH)	60
Number of Credits	10
Mandatory / Optional	Mandatory
SSAs	15.3 Business Management
Unit Grading Structure	Pass

#### **Unit Aims**

The unit aims to enable students to explore the different internal and external elements of a business, understand the business context and explore the political, social, economic, technological and ethical considerations affecting businesses. It also enables learners to explore common aims and characteristics of business and to understand business structures, cultures and function.

#### **Learning Outcomes and Assessment Criteria**

	Learning Outcome - The Assessment Criterion - The learner can: earner will:		
1	1 Understand different types 1.1 of businesses and their		List different types of businesses found in the public and private sectors
	functions	1.2	Identify the various stakeholders involved with a business
		1.3	Identify an organisation's business objectives
		1.4	List a range of benefits of socially responsible business behaviour
2	Understand a range of	2.1	Identify different business departments
	basic business and	2.2	Explain the function of different business departments
	management structures	2.3	Explain an organisation's staffing and management structure
		2.4	Describe a range of elements which can influence business
			culture
3	An introduction to	3.1	Define 'marketing'
	marketing in business	3.2	Define 'needs' and 'wants' in relation to marketing
		3.3	Identify a range of market segment categories
		3.4	Explain market research and the 'marketing mix'
4	Be able to utilise a	4.1	Explain the difference between a micro and macro business
	concepts 4.2 Explain why quality is important in business		environment
		4.3	Create a SWOT analysis for an organisation
		4.4	Carry out a PESTLE analysis on an organisation

Topic	Course Coverage
Concepts of	Structure and classification of business
Business	Classification an economy by sector: primary, secondary, tertiary
	Difference between the private sector and the public sector in terms of
	ownership and objectives
	Learning Outcome: 1
Business	How the external environment creates opportunities and threats for a
Environment	business
	Effect on businesses of changes in external economic factors: interest
	rates, exchange rates, inflation, unemployment, the business cycle,
	government legislation, technology.
	Non-economic influences on business activity: environmental, cultural,

	moral and ethical.  PESTEL (political, economic, social, technological, environmental, legislative influences)			
	Learning Outcome: 4			
People and	Leadership and Management styles			
Processes	Change and culture			
	Different approaches to recruitment, selection, induction and training.			
	Motivation theories and different practical approaches to motivation,			
	Benefits and disadvantages of different means of remuneration			
	Learning Outcome: 1 and 2			
Marketing	Marketing process including marketing strategy, marketing planning and market research			
	Marketing terms, including market segmentation, Product Life Cycle,			
	marketing mix, niche market, mass market, Unique Selling Point.			
	SWOT analysis			
	Learning Outcome: 3			

To pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

Learning Outcomes to be met	Assessment criteria covered	Assessment type	Word count (approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

#### **Textbooks**

Brooks, I., Weatherston, J. and Wilkinson, G. (2011). The International Business Environment  $2^{nd}$  edition, London: Pearson

Erbert, J., Griffin, R.W. (2013). Business Essentials, global edition. 9<sup>th</sup> edition. Financial Times Prentice Hall

#### Journals, Magazines and Newspapers

Economist Business Week Financial Times

BBC News: www.news.bbc.co.uk/

# **UNIT 05: CUSTOMER SERVICE EXCELLENCE**

Unit Reference Number	H/507/2893
Unit Title	Customer Service Excellence
Unit Level	3
Guided Learning Hours (GLH)	60 Hrs
Number of Credits	10
Mandatory / Optional	Optional
SSAs	15.3 Business Management; 15.4 Marketing and Sales
Unit Grading Structure	Pass

#### **Unit Aims**

This unit supports the learner to develop an understanding of the principles that apply to customer service delivery in organisations across different sectors and understand how to propose and implement improvements to customer service.

#### **Learning Outcomes and Assessment Criteria**

	Learning Outcome - The learner will:		ssment Criterion - The learner can:
1	Understand how	1.1	Describe the services and/or products of an organisation
	organisations carry out	1.2	Analyse how an organisation develops its service offer
	customer service in a	1.3	Discuss how an organisation's policies and procedures ensure
	particular sector		consistent service delivery
2	Identify the importance	2.1	Identify the main communication techniques used in customer
	of using effective		service
	communication	2.2	Explain how effective communication techniques meet the needs
	techniques with		of customers
	customers	2.3	Explore how communication techniques and individual behaviour
			affect the implementation of improvements to service delivery
3	Assess how	3.1	Explore the customer service approach of different sectors
	organisations in	3.2	Understand the difference in the needs and expectations of
	different sectors deliver		customers of each type of organisation
	customer service	3.3	Explain the formation of customer expectations
4	Understand how to	4.1	Identify the organisational policies, procedures and practices
	propose improvements		that need to be considered when proposing improvements to
	to customer service		customer service
		4.2	Explain the organisational process for proposing improvements
			to customer service
		4.3	Explore the effect of internal and external requirements when
			proposing improvements to customer service
		4.4	Explain how to involve others when implementing improvements
			to customer service

Topic	Course Coverage	
Product / Service Offer	The service offer	
	Features and benefits	
Development of the	How customer expectations are met	
service offer	Organisational priorities	
	Policies and procedures	
Benefits of continuous	Customer expectations	
improvement	Customer loyalty	
	Ethical and value base	

	Competition	
	Cost	
	Resource limitations	
	Service chain	
	Continuous improvement	
	Teamwork	
	Balancing customer and organisational needs	
	The positive and negative impact:	
	Of goals, policies and procedures	
	Of customer expectations	
	Of the offer of competitors	
	Of financial and other resource limitations	
	Of ethics and values	
	On the internal and external value chain	
	Learning Outcomes 1, 3 and 4	
Effective	The effective use of a range of communication techniques:	
communication	Face to face	
techniques across	Written and electronic	
sectors	Telephone	
sectors	Verbal	
	Positive and negative body language	
	Effective communication techniques and customer needs:	
	Communication techniques and customer needs.	
	Behaviours and personalities	
	Diverse groups of customers The needs of different sectors	
	The needs of customers in different situations which may include:	
	Satisfied with the service and/or product	
	Unhappy with the service and/or product	
	The positive and negative effect of an individual's own behaviour on the	
	success of service improvements	
	Learning Outcomes 2, 3	
Customer service	Public sector or third sector	
approach of different	Commercial	
sectors	Competitive edge and best value	
	Differences in commercial, public and third sector	
	Difference in the needs and expectations of customers of each type	
	of organisation	
	Learning Outcomes 1, 2 and 3	
Organisational process	☐ The reporting lines and procedures to be followed	
for proposing	☐ The continuous improvement cycle	
improvements to	☐ Techniques to use when identifying, proposing and implementing	
customer service	improvements to customer service	
	Policies, practices and procedures	
	□ External legislation and regulation	
	☐ Industry specific legislation and codes of practice	
	Learning Outcomes 2, 3 and 4	

To achieve this unit, learners must achieve the learning outcomes and meet the standards specified by all assessment criteria for the unit.

Learning Outcomes to be met	Assessment criteria covered	Assessment type	Word count (approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

Cook, S. (2011). Customer care excellence: How to create an effective customer focus. (6th ed.). London: Kogan Page

Gilmore, A., (2003). Services marketing and management. London: Sage Publications.

# **UNIT 06: MANAGING BUSINESS EVENTS**

Unit Reference Number	K/507/2894
Unit Title	Managing Business Events
Unit Level	3
Guided Learning Hours (GLH)	60
Number of Credits	10
Mandatory / Optional	Optional
SSAs	15.3 Business Management
Unit Grading Structure	Pass

#### **Unit Aims**

This unit supports the learner to develop an understanding of the principles that apply to the management of events in arrange of business sectors. It also introduces the reasons why businesses hold events and why these have become more prominent in recent years.

# **Learning Outcomes and Assessment Criteria**

Learning Outcome - The learner will:		Asse	Assessment Criterion - The learner can:	
1	Understand the	1.1 Describe the different categories of event		
	business events sector	1.2	Explain the growth of the business events sector	
		1.3	Discuss why businesses hold events	
2	Understand the	2.1	List the requirements of business events	
	principles of planning	2.2	Explain the principles of venue selection	
	business events	2.3	Identify the markets for business events	
3	Understand the	3.1	Describe the principles of event operations management	
	principles of managing	3.2	Identify key factors in the management of live events	
	business events	3.3	Discuss how to manage customer service at business events	
4	Understand the	4.1	Explain why it is important to evaluate business events	
	principles of evaluating	4.2	List key event evaluation techniques	
	business events	4.3	Explain the choice of event evaluation techniques	
		4.4	Describe the practical aspects of event evaluation	

Topic	Course Coverage	
Understand the	Different types of events	
business events	Characteristics of events	
sector	Business and corporate events	
	Types of business event	
	Reasons for the growth of business events	
	The contribution of event s to business growth and development	
Understand the	Event planning	
principles of	Event logistics	
planning business	Event budgeting	
events	Event staffing	
	Venue selection	
	Event design	
	Event theming	
Understand the	Customer service at events	
principles of	Event health and safety	
managing business	Risk management	
events	Crowd management	
	Speaker management	

	Registration procedures
Understand the	Principles of evaluation
principles of	Methods of event evaluation
evaluating business	Customer feedback
events	Evaluating financial aspects of events
	SMART Objectives and evaluation
	Practical aspects of evaluation
	The event planning cycle

To achieve this unit, learners must achieve the learning outcomes and meet the standards specified by all assessment criteria for the unit.

Learning Outcomes to be met	Assessment criteria covered	Assessment type	Word count (approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

Allen, J. (2011). The Business of Event Planning, Ontario: John Wiley & Sons

Bladen, C, Kennell, J., Abson, E. & Wilde, N. (2012). *Events Management: An Introduction*, London: Routledge

# **UNIT 07: INTRODUCTION TO MARKETING**

Unit Reference Number	M/507/2895
Unit Title	Introduction to Marketing
Unit Level	3
Guided Learning Hours (GLH)	60 Hrs
Number of Credits	10
Mandatory / Optional	Optional
SSAs	15.3 Business Management; 15.4 Marketing and Sales
Unit Grading Structure	Pass

#### **Unit Aims**

This unit supports the learner to develop an understanding of the principles that apply to the management of events in arrange of business sectors. It also introduces the reasons why businesses hold events and why these have become more prominent in recent years.

#### **Learning Outcomes and Assessment Criteria**

	Learning Outcome - The learner will:		Assessment Criterion - The learner can:	
1	Understand the role of	1.1	Understand the role of marketing in a business	
	marketing in the	1.2	List the key roles of a marketing department	
	business environment	1.3	Identify the principles of the marketing mix for a business	
			product or service	
2	Be able to identify	2.1	Explain the relationship between a marketing strategy and a	
	marketing models and		marketing plan	
	theories	2.2	Discuss the concept of the marketing mix	
		2.3	Understand the concept of branding	
		2.4	Discuss the concept of relationship marketing	
3	Understand the	3.1	List the different approaches to business sales	
	principles of sales in a	3.2	Explain the importance of sales targets in a business	
	business	3.3	List the key elements of a sales plan	
4	Be able to apply	4.1	Discuss the importance of marketing planning	
	principles of marketing	4.2	List the key components of a marketing plan	
	planning	4.3	Explain the role of market research in marketing planning	
		4.4	Develop a coherent market mix for a new business product or	
			service	

Topic	Course Coverage		
1. Understand the role	The evolution of marketing		
of marketing in the	Marketing as a business function		
business	The relationship between marketing and sales		
environment	Marketing planning		
	Promotions		
	Distribution channels		
	Product orientation vs. Marketing orientation		
	The marketing mix		
2. Be able to identify	Marketing strategy		
marketing models	Marketing planning		
and theories	The 7P model		
	Relationship marketing		

3. Understand the principles of sales in a business	Digital marketing B2B Marketing Branding Sales strategy Sales as a function of marketing Sales techniques Sales targets Sales planning
4. Be able to apply principles of	The role of marketing planning Market research
marketing planning	Monitoring marketing plans
	Evaluating marketing plans
1	Marketing and plans and marketing strategy

To pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

<b>Learning Outcomes</b>	Assessment criteria	Assessment type	Word count
to be met	covered		(approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

Armstrong, G., Kotler, P., Harer, M. & Brennan, R. (2012). Marketing: An Introduction. London: Pearson

Baines, P. & Fil, C. (2014) Marketing. Oxford: Oxford University Press

# **UNIT 08: INTRODUCTION TO PEOPLE MANAGEMENT**

Unit Reference Number	T/507/2896		
Unit Title	Introduction to People Management		
Unit Level	3		
Guided Learning Hours (GLH)	60		
Number of Credits	10		
Mandatory / Optional	Optional		
SSAs	15.3 Business Management		
Unit Grading Structure	Pass		

#### **Unit Aims**

This unit supports the learner to develop an understanding of the principles that apply to the management of people in a range of business sectors. It also introduces concepts such as reward, motivation and leadership.

### **Learning Outcomes and Assessment Criteria**

Learning Outcome - The learner will:		Asses	Assessment Criterion - The learner can:	
1	Understand the	1.1	Explain the role of human resources management in an	
	principles of human		organisation	
	resources	1.2	Describe key pieces of legislation that effect human resources	
	management		management in a business	
		1.3	Explain the importance of diversity in a workforce	
2	Understand the	2.1	Describe the characteristics of an effective performance	
	principles of	nciples of management system		
	performance	2.2	Describe best practice in conducting staff appraisals	
	management	2.3	Explain the importance of disciplinary and grievance procedures	
3	Understand the role of	3.1	Describe the relationship between motivation and reward	
reward and recognition 3.2 Explain different types of pay scheme		Explain different types of pay schemes		
	in a business	3.3	List the ways in which businesses can recognise excellent	
			performance	
4	Understand the	4.1	Understand the role of leadership in a business	
principles of leadership 4.2 Discuss the personal characteristics of leaders		Discuss the personal characteristics of leaders		
	in business	4.3	Consider whether leadership can be taught	
	management	4.4	List different leadership styles	

To	pic	Course Coverage		
1.	Understand the	Evolution of Human Resources Management		
	principles of human	Nature and characteristics of contemporary HRM		
	resources	HRM and legislation		
	management	Cultural diversity and the workforce		
		Organisational structure		
		Contemporary issues in HRM		
2. Understand the Models of performance management		Models of performance management		
	principles of	Appraisals		
	performance	Disciplinary procedures		
	management	Grievance procedures		
		Labour relations and trade unions		
3.	Understand the role	Reward systems		
	of reward and	Pay and reward		
	recognition in a	Theories of motivation		

business	Pay schemes and payroll
	Non-pay recognition
	Staff award schemes
4. Understand the	Theories of leadership
principle of	Leadership traits
leadership in	Leadership styles
business Leadership education	
management Leadership and management	

In order to pass this unit, the evidence that the learner presents for assessment needs to demonstrate that they can meet all the learning outcomes for the unit.

<b>Learning Outcomes</b>	Assessment criteria	Assessment type	Word count
to be met	covered		(approx. length)
All 1 to 4	All ACs under LO 1 to 4	Coursework	2000 words

# **Indicative Reading list**

Banfield, P. & Kay, R. (2012). *Introduction to Human Resource Management*. Oxford: Oxford University Press.

 $Leather barrow, C. \& Fletcher, J. (2014). \ \textit{Introduction to Human Resource Management: A Guide to HR in Practice}. \ London: CIPD$